**MAY 2013** 

**VOLUME 9 • ISSUE 5** 

Direct Forum is a free e-mail newsletter containing useful direct marketing tips, news updates and how-to information. It's convenient, informative and I am not trying to sell you anything.

- 1. Why businesses use loss leaders to draw customers and how charities can learn from them.
- 2. To turn new donors into loyal donors you need to send them more than a thank you and a tax receipt.
- 3. Coming up with a big idea.

# Why businesses use loss leaders to draw customers and how charities can learn from them.

Loss leaders are a huge calculated draw in the business world.

Bars hand out free peanuts because it makes their patrons thirsty and that in turn makes them drink more beer.

Newspapers sell their papers at a loss to new subscribers so that they can increase circulation numbers and justify charging more for advertising space.

So there is method in their madness.

Loss leaders are products offered at a loss, in order to lead people to purchase more profitable products.

It is a well thought out and clever marketing ploy. Loss leaders influence your buying decisions without you being aware of it.

The Amazon Kindle is a loss leader. The Kindle Paper White 3G sells for \$199 but reportedly costs Amazon approximately \$156 to manufacture.

The magazine *SmartMoney* recently reported that Kindle owners spend an average of \$136 per



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month on Amazon. The more Kindles that are in circulation, the more music, movies and e-books their owners will buy.

This is how Jeff Bezos, CEO of Amazon, explained to the BBC why he uses the Kindle as a loss leader. "I wants to make money when people use their devices, not when people buy their devices."

The closest charities come to using this form of marketing is when they send out premiums to their donors.

But most of the items they send are "trinkets and trash"—items like address labels, note-pads, greeting cards, etc. They send these cheap items with little regard for using loss leaders tactically. Often they send things that have no relevance to the charity and make even less marketing sense. A loss leader should ensure a strategic payoff.

I have sat through dozens of focus group sessions where donors have repeatedly said, "Please don't send me any more damn address labels; I have drawers full of them!" only to be frustrated and inundated with more address labels from their own charity and from other charities too. Organizations hope their prospective donors will feel guilty for receiving something free and will respond with a gift.

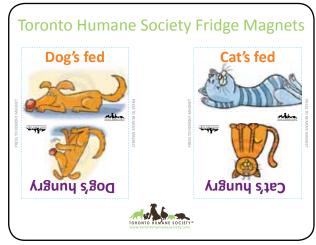
It seems charities are hard pressed to come up with original ideas. Doing something just because everyone else does is never a sound strategy.

#### Is any charity out there really listing?

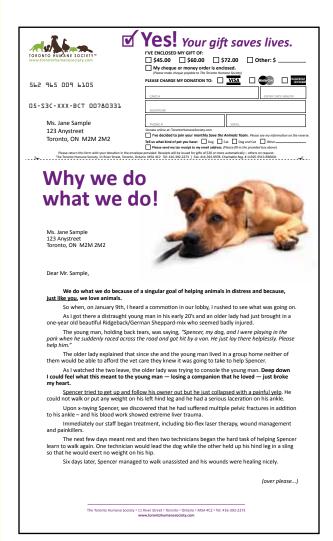
Alongside is an example of a recent mailing I worked on for TCP for their client Toronto Humane Society. It used a relevant premium—a magnet that advised cat and dog owners to keep track of feeding their pets regularly.

Kudos to Allison Taylor of TCP for a sending a premium that fits well with the charity's objectives. Incidentally, the punched out piece could also frame pictures of their loved ones on the fridge.

## To turn new donors into loyal donors



The Premium: A fridge magnet



Front of letter above

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# you need to send them more than a thank you and a tax receipt.

Most in-house donor lists are like the old Harry Belafonte song: *There's a hole in the bucket.* 

Most often charities are losing more donors each month then they are retaining. That's because a majority of the charities do nothing more then fire back a quick receipt and a thank you note for a gift.

Retaining your donors requires relationship building and a quick thank-you note and a tax receipt are hardly the best way to do that. How about showing them a little more gratitude. Donors are a charity's most precious commodity and should be treated with respect and sensitivity.

People give to a charity because it is a way of sharing their good fortune with others, a way to help those less well-off. A philanthropic deed is an emotional connection due to a personal experience, a family tradition or purely an altruistic wish to give back to society.

This emotional connection is delicate and should be nurtured. A donor's feelings can be easily hurt if they don't hear back quickly or if the response is in the form of a lackluster standardized note that says: On behalf of (Charity ABC) we wish to sincerely thank you for your recent donation of \$XX

This is neither sincere nor personal and yet many charities continue to compose such mass-marketed thank-you notes. Worse still, many even have the gall to ask for an additional gift with their initial thank-you notes.

## Here is my suggestion:

### Send a welcome kit.

## Here's why:

- It's a great way to welcome a new donor.
- It gives you the opportunity to give them additional information about your organization and updates them about the status of the project or promotion for which the gift was requested.
- It allows you to start a two-way

\$18 per month (60¢ per day)			
SYMENT:		SIGNATURE: DATE:	
YMENT: My voided cheque is enclosed.	ļ.		
ease start deducting on the		PHONE: E-MAIL:  I hereby authorise The Toronto Humane Society to arrange automatic withdrawals from my bank account or credit card on an ongoing monthly basis. I understand that	
eductions to start   15th or   27	/th of each month.		YOU SO MUCH!
		Occasionall organizatio	ly we make our donor list available to reputable charitable ons whose mission may be of interest to you. It is also a very cost
CARD #	EXPIRY DATE M	effective wo	ffective way to attract new donors to support The Toronto Humane Societ you would not wish us to make your name available, please check here
DETACH AND RETURN			DETACH AND BETHIN
		- 2 -	DE PET PRO RETURN
We put him in foster car stress-free environment		s progress so he c	could heal in a happy and
by cars. And most owne	ers abandon their pets be ere from \$1,500 to \$5,00	cause of the high	n 25 to 30 cases of pets being hit cost of treatment. This type of that's just the hard costs of
	aff time associated with a		or our housing costs (like cleaning on-going treatments that we
simply wouldn't have th		owledgeable vets,	The Toronto Humane Society , caring technicians, sympathetic
We receive no outside f		ly on the support	is — just as we depend on you. t and generosity of donors like
him an excellent watch		alert demeanor r	, noble breed of dog that makes makes him a loving and gentle pet, erience again.
	A SPECIAL GIFT FO	OR YOU & YOU	R PET
If you're like me, animals last.	your life is busy enough s	o it's sometimes	hard to remember who fed the
and cat so the last famile	y member can rotate the	m up or down aft	ing reminder. Just pop out the dog er feeding your pets — and, the ures. We hope you enjoy it!
	re injured and abandone		th your assistance now, can we pencer the shelter, care, comfort
Animals Team is easy ar	consider supporting the nd won't cost any more th		donor. Joining the <b>Save the</b> donation.
With sincere gratitude,			War (W)
Sincerely,			
Kam	land		
Dr. Karen Ward, DVM Toronto Humane Society	y Senior Veterinarian	W.	
	ay can help us continue to Spencer that are in distre		e and do best — help and

#### Back of letter above

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- **communication.** One of the best ways to do this is with a survey and return envelope.
- You can add a name, telephone number and email address of a staff person they could contact for more information or insight.

#### That helps four ways.

- 1. It lets you learn more about the donor.
- 2. It makes it easy for donors to interact with the charity.
- 3. It gives them a chance to ask questions and drive the relationship.
- 4. It gives them options as to how often they would like to be contacted in the future.

#### Here's how:

- Thank you letters work best when they come from the heart, the first line is key to conveying your gratitude. It should be a casual one-to-one communication and not business-like. Don't use 'corporate-speak' or 'committee-speak'. Avoid words like 'We' and 'Our', 'On behalf of', etc.
- If the new donor was solicited by a board member then have that board member sign the thank-you letter.

Alongside is an example of a **Welcome Package**I created for Centraide (United Way of Montreal).
One version went out to new donors and another to lapsed donors who returned.

# Coming up with a big idea

True creative is coming up with a solution that solves the client's problem and/or makes the reader respond. There is no magic formula for coming up with the big idea, though it helps to seek the assistance of someone who has training, experience and knowledge of what works best.

David Ogilvy said: "The difference between a good surgeon and a great surgeon has nothing to do with their hands. A great surgeon simply knows more."



Here is a donor comment I received when we sent a survey on behalf of another charity: "Thank you for this questionnaire. Would'nt it be great if all worthwhile charities did the same? It would save time, money & waste."

Often the challenge is how to bring order to the chaotic wilderness of ideas you may have. The one thing I know for sure is that innovation must be at the core of creativity.

Whenever I am asked to beat a control package, like Pavlov's dog I begin to salivate. It's one of my favourite things to do. My biggest thrill is when one of my new packages beats one of my old control package.

I've put an example alongside. Here's how I go about it:

- Consumer insight. Knowing your consumer or donor is key and you should start there. Think "method marketing". Imagine the kind of person you are writing to, what would appeal to them and how you should talk to them.
- 2. The message: Creative must engage customers/donors emotionally, especially when competing against thousands of sales messages a day. Being too logical is dull and dull doesn't grab people. Don't forget the saying: "Before you get a response you first need a reaction."
- **3. Involvement and tactility:** Finding a way to involve people helps response. Simple things like inserts help tell a story.

I hope that helps.

#### **OPT IN, OPT OUT, OPTIONS:**

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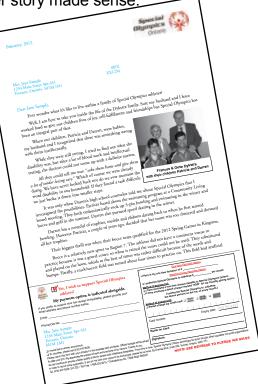
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To unsubscribe, send me an e-mail simply saying, "Please, remove".

To participate, send me an email with your suggestions.

To post a comment, please include your name, email address and your thoughts.

**Consumer insigh:** Dykstra mailing belowe: A large segment of Special Olympics is the parents of the athletes, so having one mother tell her story made sense.



The message: This Good Neighbours' Club mailing where the prospective donors were asked to sign the card and send it back so it could be given to homeless people on Christmas Day. The mailing got a big response because it touched people.



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Involvement and tactility: This Interval House toothbrush mailing where the toothbrush insert allowed me to talk about how women who are fleeing from domestic violence have to leave everything behind including simple basic necessities.



